

# Connecticut's Fiscal Crisis Is a Cautionary Tale for New Jersey

by Steve Eide

*Senior Fellow, Manhattan Institute*

*In partnership with*

**MANHATTAN**  
INSTITUTE



## About the Author

**Stephen D. Eide** is a senior fellow at the Manhattan Institute. His work focuses on public administration, public finance, political theory, and urban policy. His writings have been published in *Politico*, *Bloomberg View*, *New York Post*, *New York Daily News*, *Academic Questions*, *The Weekly Standard*, *Wall Street Journal*, and *City Journal*.

Eide was previously a senior research associate at the Worcester Regional Research Bureau. He holds a B.A. from St. John's College in Santa Fe, New Mexico, and a Ph.D. in political philosophy from Boston College.

# Table of Contents

- 4** Executive Summary
- 5** Introduction
- 6** Retirement Benefits in Connecticut and New Jersey
- 9** Taxes in Connecticut and New Jersey
- 9** Connecticut's Big Government Fiscal Model Under Strain
- 11** New Jersey's Big Government Fiscal Model Under Strain
- 11** Conclusion: Five Questions About New Jersey's Future
- 14** Endnotes

## Executive Summary

New Jersey's 2017 election will result in the first change in gubernatorial leadership since the Great Recession. But the next governor will not be starting out with a blank slate. Many issues that have raged over the past decade, especially taxes and retirement benefits, are unresolved. And when state officials take office in January 2018, they will have to walk a tightrope between expanding government services—what many voters favor—and curtailing runaway costs. Campaign promises are certain to collide with fiscal reality.

Whatever course Trenton takes, it can learn a lesson from its peer states. Connecticut, in particular, has a similar social and demographic profile, and it faces similar challenges: severe pension underfunding, a high tax burden, and politically powerful government unions. Unlike New Jersey, however, Connecticut has taken a more consistently “big government” approach to fiscal policy. The state enacted three major tax increases—yet its pension system remains deeply underfunded, its budget deficits are unabated, and its economy has posted one of the worst track records of any state in recent years.

### More precisely:

- ✔ Since 2009, Connecticut's top marginal income tax rate has risen from 5% to 6.99%. Though high earners have experienced the largest increases, the tax burden has also been felt by single filers making \$50,000 or more a year and by joint filers making \$100,000 or more a year. The state sales tax has climbed from 6% to 6.35%.
- ✔ Despite these substantial tax hikes, Connecticut has faced midyear deficits in each of the last three fiscal years. Its rainy-day fund is now around \$200 million, about 1% of the state budget.
- ✔ While some New Jersey politicians embrace a combination of tax increases and robust rates of economic growth, that hasn't been the experience of Connecticut, which didn't regain all the private-sector jobs that it lost during the Great Recession until June 2017. It has been one of the slowest-growing states in terms of GDP and personal income, and it has lost population in each of the last three years.
- ✔ Moody's Investors Service rates only two states lower than Connecticut (A1): New Jersey (A3) and Illinois (Baa3).
- ✔ Connecticut's public pension systems are among the most underfunded in the nation. Even so, the state has been more responsible than New Jersey in funding its pension systems at the rate recommended by actuaries. The cost of doing so, however, has been burdensome to the point that in early 2017 Connecticut restructured the payment schedule for one of its major systems. This move will rein in costs in the near term, while imposing over \$14 billion in additional taxpayer costs after 2033.

This report presents a comparative analysis of the fiscal struggles faced by Connecticut and New Jersey.

### It concludes with five pivotal questions:

1. What effect will the resolution of New Jersey's fiscal crisis have on property taxes?
2. Is New Jersey state government capable of responsibly managing a defined benefit pension system?
3. In light of its deep pension underfunding challenges, what can New Jersey afford in terms of health benefits?
4. How should fiscal volatility be managed?
5. What effect will resolving New Jersey's fiscal crisis have on the middle class?

The lesson that emerges from this study is clear: for those who think that New Jersey's budgetary challenges are rooted in inadequate levels of taxation, Connecticut provides a cautionary tale.



## Introduction

Connecticut and New Jersey have many similarities. They have two of the lowest statewide poverty rates in the nation: at 10.5%, Connecticut ranks fourth; and New Jersey, at 10.8%, ranks fifth. In terms of per-capita personal income, Connecticut ranks first among all states (\$71,033) and New Jersey is third (\$61,968). Both rank in the top 10 in productivity (economic output per worker) and educational attainment. Low poverty, an educated and productive workforce, and high income levels should be major advantages for grappling with their fiscal and economic challenges in coming years (Figure 1).

Each state is part of the New York City metropolitan area. About 370,000 New Jersey residents commute each day to New York City, and 39,000 commute from Connecticut.<sup>1</sup> Close proximity to New York is often considered an asset for both and a source of challenges. New York's recent revival has created many opportunities for New Jersey and Connecticut residents, but the city has also emerged as a viable competitor for jobs and businesses from both states.

Both states consist substantially of bedroom suburban communities and small and midsize cities. In Connecticut, 22% of the population lives in a poor city (poverty rate above the state average) with at least 60,000 residents. In New Jersey, this figure is 14%.<sup>2</sup> Suburbs in both states offer a high quality of life for middle-class families, centered on strong public school systems. However, some cities in both states have been fiscally challenged for decades. State government interventions have been required in Bridgeport and Waterbury, CT, and in Camden, NJ.<sup>3</sup> New Jersey placed Atlantic City into state receivership in November 2016,<sup>4</sup> and Connecticut's capital city, Hartford, recently hired a law firm to pursue financial restructuring.<sup>5</sup>

New Jersey and Connecticut share another characteristic: measured against other states, government unions are strong, and tax burdens and levels of government spending are high (Figure 2).

**FIGURE 1.**

### Tale of the Tape: New Jersey and Connecticut

	Connecticut	New Jersey
<b>Poverty Rate, 2011–15</b>	10.5%	10.8%
<b>Rank Among States</b>	4	5
<b>Per-Capita Income, 2016</b>	\$71,033	\$61,968
<b>Rank Among States</b>	1	3
<b>Adult Population with a Graduate or Professional Degree, 2011–15</b>	16.6%	14.0%
<b>Rank Among States</b>	3	8
<b>2016 GDP per Worker</b>	\$156,821	\$142,533
<b>Rank Among States</b>	3	8

Source: Author's calculations based on data from Census Bureau, 2011–2015 American Community Survey 5-Year Estimates (poverty; educational attainment); Bureau of Economic Analysis, SA1 Personal Income Summary: Personal Income, Population, Per Capita Personal Income; and Bureau of Labor Statistics, State and Area Employment, Hours, and Earnings

FIGURE 2.

## Two “Big Government” States

	Connecticut	New Jersey
<b>Government Workers Represented by Unions, 2016</b>	69.4%	58.4%
<b>Rank Among States</b>	2	4
<b>Tax Foundation Ranking (Total State and Local Tax Burden, 2012)</b>	2	3
<b>Top Marginal Income Tax Rate</b>	6.99%	8.97%
<b>Rank Among States</b>	12	6
<b>Median Property Tax Bill, 2011–15</b>	\$5,327	\$7,410
<b>Rank Among States</b>	2	1
<b>K-12 per Pupil Expenditure, 2013–14</b>	\$18,401	\$18,780
<b>Rank Among States</b>	4	2

Source: Barry Hirsch and David Macpherson, Unionstats.com; “State-Local Tax Burden Rankings FY 2012,” Tax Foundation, 2016, p. 1; “Revenues and Expenditures for Public Elementary and Secondary Education: School Year 2013–14 (Fiscal Year 2014),” National Center for Education Statistics, Oct. 2016, table 5; Census Bureau, 2011–2015 American Community Survey 5-Year Estimates

FIGURE 3.

## Troubled Major Public Pensions, FY 2016\*

	Funded Ratio	Net Pension Liability (millions)
<b>Connecticut State Employees Retirement System (SERS)</b>	39.2%	\$16,524
<b>Connecticut Teachers’ Retirement System</b>	59.5%	\$10,972
<b>New Jersey Public Employees’ Retirement System (state share)</b>	25.0%	\$23,722
<b>New Jersey Police and Firemen’s Retirement System (state share)</b>	29.1%	\$4,294
<b>New Jersey Teachers’ Pension and Annuity Fund</b>	28.7%	\$63,578
<b>New Jersey State Police Retirement System</b>	38.7%	\$2,954

\*Both the “funded ratio” and “net pension liability” figures shown measure the debt-like obligations that Connecticut and New Jersey owe for the systems listed. The funded ratio measures the gap between the value of the benefits promised and the assets on hand in relative terms; the net pension liability does so in absolute terms.

Source: “State of Connecticut Comprehensive Annual Financial Report, Fiscal Year Ended June 30, 2016,” Office of the State Comptroller, Dec. 30, 2016, p. 78; “The State of New Jersey 2016 Fiscal Year Comprehensive Annual Financial Report,” Department of the Treasury and Office of Management and Budget, Mar. 15, 2017, pp. 96–97

## Retirement Benefits in Connecticut and New Jersey

Since the Great Recession, pension reform has been at the forefront of public debate in both states. In the most recent survey of state pension obligations by the Pew Center on the States, New Jersey and Connecticut trail only Illinois and Kentucky in their low levels of funding.<sup>6</sup> Figure 3 shows the funded ratios for Connecticut and New Jersey’s major pension systems that each state reports in its most recent audited financial statement.

As has been discussed in numerous studies, the leading cause of Connecticut’s and New Jersey’s rising pension debt levels was a bipartisan failure, over many years, to make adequate budgetary contributions.<sup>7</sup> New Jersey, whose record of undercontributing was cited by the Securities and Exchange Commission in 2010,<sup>8</sup> has continued this habit up into the present. Figure 4 shows how much of the annual required contribution (ARC) that Connecticut and New Jersey have made over the past decade.<sup>9</sup> (New Jersey has also fallen short of the *statutorily* required contribution rate schedule that was put into place as part of the state’s 2011 pension reform law.) Connecticut has bolstered its rate of contribution. But in the case of the Teachers’ Retirement System (TRS), the state was placed under a legal obligation to do so as a condition of the issuance of \$2.3 billion in pension obligation bonds,<sup>10</sup> a controversial<sup>11</sup> funding tactic that New Jersey availed itself of in the 1990s but more recently has repudiated.<sup>12</sup> As for the State Employees Retirement System (SERS), Connecticut’s other major system, the state reached a deal in February 2017 to restructure its payment plan.<sup>13</sup> Concerned that annual costs could exceed \$6 billion within the next 15 years, the new plan—essentially a re-financing strategy—will smooth out the payment schedule, but at the expense of transferring \$14–\$21 billion in additional costs onto taxpayers between 2033 and 2047.

Both states passed pension reform legislation in the wake of the Great Recession.<sup>14</sup> Some changes—such as New Jersey’s suspension of cost-of-living-adjustment benefits for all employees and retirees—realized immediate cost savings for government budgets. However, much of the reform packages in both states applied only to new employees, which means that the savings will not accrue for many years to come. Pension-related “crowd-out” is currently plaguing both states’ budgets, as costs continue to rise more rapidly than revenues.<sup>15</sup>

It is important to understand that in both states, the vast majority of their annual pension bill goes toward funding the *actuarial accrued liability*, the cost of benefit

FIGURE 4.

### Employer Contributions to Major Public Pension Systems, 2006–16

	Connecticut State Employees Retirement System	Connecticut Teachers' Retirement System	New Jersey Public Employees' Retirement System (state share)	New Jersey Police and Firemen's Retirement System (state share)	New Jersey Teachers' Pension and Annuity Fund	New Jersey State Police Retirement System
FY06	100.0%	100.0%	47.9%	69.4%	51.6%	27.3%
FY07	100.0%	100.0%	41.9%	66.1%	4.8%	51.9%
FY08	99.2%	100.0%	38.6%	59.1%	4.1%	46.2%
FY09	92.8%	100.0%	33.2%	54.0%	0.0%	6.5%
FY10	80.3%	100.0%	24.7%	40.7%	14.3%	1.1%
FY11	87.5%	100.0%	20.7%	35.6%	28.6%	1.9%
FY12	100.0%	100.0%	14.2%	29.7%	18.2%	13.7%
FY13	99.9%	100.0%	13.0%	28.2%	21.9%	27.8%
FY14	100.0%	100.0%	12.1%	28.2%	30.0%	34.6%
FY15	99.5%	100.0%	10.4%	25.7%	40.0%	34.7%

Source: "State of Connecticut Comprehensive Annual Financial Report, Fiscal Year Ended June 30, 2016," Office of the State Comptroller, Dec. 30, 2016, pp. 102–3; "The State of New Jersey 2016 Fiscal Year Comprehensive Annual Financial Report," Department of the Treasury and Office of Management and Budget, Mar. 15, 2017, p. 129

FIGURE 5.

### Normal Versus Accrued Liability Costs, Major Public Pension Systems, 2016

	Normal Cost	Accrued Liability Cost	Total Cost	State Normal Cost as a Share of Payroll	State Actuarial Accrued Liability Cost as a Share of Payroll	Total Cost as a Share of Payroll
New Jersey Public Employees' Retirement System (state share)	\$117,196,765	\$1,207,117,064	\$1,324,313,829	2.7%	27.4%	30.0%
New Jersey Teachers' Pension and Annuity Fund	\$362,441,339	\$2,637,136,345	\$2,999,577,684	3.5%	25.3%	28.7%
New Jersey Police and Firemen's Retirement System (state share)	\$120,325,795	\$382,592,169	\$502,917,964	7.9%	46.5%	54.3%
Connecticut Teachers' Retirement System	\$180,116,626	\$1,018,685,915	\$1,198,802,541	4.6%	25.8%	30.4%
Connecticut State Employees Retirement System	\$365,570,268	\$1,282,836,995	\$1,648,407,263	9.8%	34.5%	44.3%

Source: "Public Employees' Retirement System of New Jersey, Sixty-Second Annual Report of the Actuary Prepared as of July 1, 2016," Conduent Human Resource Services, Feb. 3, 2017, pp. 2–3; "Teachers' Pension and Annuity Fund of New Jersey, June 30, 2016, Actuarial Valuation Report Prepared as of July 1, 2016," Milliman, Feb. 3, 2017, pp. 3, 32; "Report on the Annual Valuation of the Police and Firemen's Retirement System of New Jersey Prepared as of July 1, 2016," Conduent Human Resource Services, Feb. 3, 2017, pp. 19–20; "Connecticut State Employees Retirement System Report of the Actuary on the Valuation Prepared as of June 30, 2016," Cavanaugh Macdonald Consulting, LLC, Jan. 19, 2017, p. 1; "Connecticut State Teachers' Retirement System Actuarial Valuation as of June 30, 2016," Cavanaugh Macdonald Consulting, LLC, Nov. 2, 2016, pp. 1, 11

promises to past and current workers that were made years ago but have been insufficiently funded (Figure 5). The *normal cost* denotes employer spending on benefits accrued by current workers as part of the overall compensation package earned during the current year. The portion devoted to paying off the accrued liability is 10 times the size of the portion for current compensation.

New Jersey and Connecticut are, in effect, devoting billions in tax revenues to expenditures from which taxpayers will gain no benefit whatsoever.

Both states also owe substantial sums for retiree health care, a benefit that, over recent decades, has largely been phased out among private-sector employers.<sup>16</sup> New Jer-

FIGURE 6.

## Major State Tax Sources, 2002–17 (millions\$)

	Connecticut						New Jersey					
	FY02		FY14		FY16		FY02		FY14		FY16	
	\$	% of State Budget	\$	% of State Budget	\$	% of State Budget	\$	% of State Budget	\$	% of State Budget	\$	% of State Budget
Sales Tax	\$2,997.8	25.1%	\$4,100.6	23.3%	\$4,279.8	24.0%	\$5,996.8	29.1%	\$8,849.4	28.2%	\$9,267.7	28.2%
Corporate Income Tax	\$381.0	3.2%	\$782.2	4.4%	\$839.3	4.7%	\$1,171.5	5.7%	\$2,112.9	6.7%	\$2,299.0	7.0%
Personal Income Tax	\$4,265.9	35.7%	\$8,718.7	49.5%	\$9,452.5	53.0%	\$6,837.0	33.2%	\$12,311.7	39.3%	\$13,356.0	40.6%
<b>Total</b>	<b>\$11,943.7</b>	<b>—</b>	<b>\$17,608.1</b>	<b>—</b>	<b>\$17,840.8</b>	<b>—</b>	<b>\$20,573.4</b>	<b>—</b>	<b>\$31,347.7</b>	<b>—</b>	<b>\$32,872.6</b>	<b>—</b>

Source: For CT: "Report of the State Comptroller to the Governor for the Fiscal Year Ended June 30, 2002," Office of the State Comptroller, Dec. 31, 2002; "Report of the State Comptroller to the Governor for the Fiscal Year Ended June 30, 2014," Office of the State Comptroller, Dec. 31, 2014, p. 22; "Report of the State Comptroller to the Governor for the Fiscal Year Ended June 30, 2016," Office of the State Comptroller, Nov. 30, 2016, p. 24. For NJ: "New Jersey Comprehensive Annual Financial Report Fiscal Year Ended June 30, 2002," Department of the Treasury and Office of Management and Budget, Nov. 27, 2002, p. 288; "New Jersey Comprehensive Annual Financial Report Fiscal Year Ended June 30, 2014," Department of the Treasury and Office of Management and Budget, Apr. 2, 2015, p. 324; "The State of New Jersey 2016 Fiscal Year Comprehensive Annual Financial Report," Department of the Treasury and Office of Management and Budget, Mar. 15, 2017, p. 346

sey's unfunded liability for OPEB (other post-employment benefits) totals \$67.5 billion and Connecticut's totals \$21.9 billion.<sup>17</sup> Though also a defined benefit, retiree health care differs from pensions in that, in both New Jersey and Connecticut, it is almost completely unfunded.<sup>18</sup> New Jersey and Connecticut may not have contributed enough for worker pensions over the years (Figure 3), but they have contributed *something*. Retiree health-care expenditures, by contrast, come directly from the annual budget, not trust funds built up through years of worker and employer contributions and investment returns.<sup>19</sup>

The degree of crowd-out that New Jersey is experiencing is artificially low, since pension payments that a government is *not* making cannot reduce funding for other services.<sup>20</sup> But these payments will have to be made even-

tually, and reducing contributions in the near term will only increase costs, due to lost investment earnings. A 2016 report by the New Jersey Pension and Health Benefit Study Commission projected that, without reform, pensions and retiree health care alone will constitute 27% of the state's budget by 2023.<sup>21</sup> Even at current levels of spending, costs are not insignificant. In the governor's budget for the current fiscal year (FY18), over 70% of the increase in total appropriations is devoted to pensions.<sup>22</sup> Nuveen Asset Management recently raised concerns about the growing portion of New Jersey's budget that is being devoted to "fixed costs"—pensions, debt service, and retiree health care.<sup>23</sup> Fixed costs also continue to plague Connecticut's budget, accounting for 53% of the general fund budget, up from 37% in 2006.<sup>24</sup>

FIGURE 7.

## High Earners' Share of Income Taxes Owed, 2002–14 (thousands\$)

	Connecticut		New Jersey	
	2002	2014	2002	2014
Income Taxes Owed by Filers Earning \$500,000 and More	\$678,405	\$4,069,843	\$1,506,400	\$4,404,800
Total Income Taxes Owed	\$2,859,499	\$9,112,163	\$5,817,200	\$10,945,100
Share	23.7%	44.7%	25.9%	40.2%

Source: "State of Connecticut Comprehensive Annual Financial Report, Fiscal Year Ended June 30, 2013," Office of the State Comptroller, Feb. 28, 2014, p. 146; "New Jersey Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2013," Department of the Treasury and Office of Management and Budget, Mar. 12, 2014, p. 330; "State of Connecticut Comprehensive Annual Financial Report, Fiscal Year Ended June 30, 2016," Office of the State Comptroller, Dec. 30, 2016, p. 155; "The State of New Jersey 2016 Fiscal Year Comprehensive Annual Financial Report," Department of the Treasury and Office of Management and Budget, Mar. 15, 2017, p. 350



# Taxes in Connecticut and New Jersey

The Tax Foundation ranks both Connecticut and New Jersey high in its most recent survey of total state and local tax burdens (Figure 2).<sup>25</sup> Their budgets have a similar structure in terms of the breakdown between sales, income, and corporate taxes (Figure 6). Both states' budgets rely heavily on a personal income tax, which, in recent years, has become, in both cases, increasingly reliant on high earners (Figure 7). New Jersey has a higher top rate (8.97% versus Connecticut's 6.99%). However, Connecticut's income tax system uses a "recapture" mechanism that phases out lower tax rates for high earners, thus "ensuring that the taxpayer's average effective tax rate . . . moves closer to the taxpayer's actual tax bracket rate as income increases."<sup>26</sup> It has been estimated that recapture effectively creates "shadow" marginal rates higher than 8% for Connecticut filers earning more than \$200,000.<sup>27</sup>

In terms of their government finance system as a whole, both states' largest tax source is the property tax, according to data from FY15, the most recent year available (Figure 8); and property taxes in New Jersey and Connecticut are the highest in the nation (Figure 2). New Jersey has tightened its property tax cap;<sup>28</sup> Connecticut has no formal property tax cap. Though levied at the local level, high property taxes have significant implications for state tax systems. New Jersey's income tax is officially termed the "property tax relief fund" (technically separate from the general fund) because, in the 1970s, it was instituted in hopes of reining in ever-escalating property taxes.

## Connecticut's Big Government Fiscal Model Under Strain

New Jersey and Connecticut are in financial trouble, reflected plainly by the credit ratings given to them by Moody's Investors Service: A3 and A1, respectively. Only Illinois, which is at risk of becoming the first state ever to be rated below-investment-grade, or "junk," is rated lower.<sup>29</sup> Low bond ratings make it more costly for governments to borrow. In June, Breckinridge Capital Advisors noted that, on a 10-year bond index, Illinois' borrowing costs differ from a benchmark AAA by 270 basis points, which would mean an additional \$2.7 million in interest costs over the life of a \$10 million, 10-year issuance.<sup>30</sup>

**FIGURE 8.**

### State and Local Government Revenues from Property, Personal Income, FY2015 (millions\$)

	Connecticut	New Jersey
Property Taxes	\$10,029	\$27,651
Personal Income Taxes	\$8,187	\$13,250
Sales Taxes	\$4,167	\$9,146

Source: "Municipal Fiscal Indicators, Fiscal Years Ended 2011–2015," Connecticut Office of Policy and Management, Jan. 2017, p. A-8; "State of Connecticut Comprehensive Annual Financial Report, Fiscal Year Ended June 30, 2016," p. 153; "The State of New Jersey 2016 Fiscal Year Comprehensive Annual Financial Report," Department of the Treasury and Office of Management and Budget, Mar. 15, 2017, p. 346; New Jersey Department of Community Affairs, Property Tax Information

**FIGURE 9.**

### Major Tax Changes, Connecticut, 2009–16

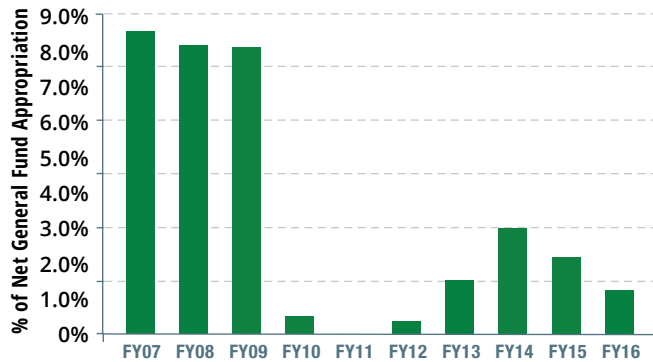
2009	Estimated Annual Revenue
Third income tax bracket added at 6.5% (for income over \$500,000 for single filers, over \$1 million for joint filers); corporate surcharge of 10% on businesses with \$100 million or more in adjusted gross income (AGI)	\$1 billion
2011	
Expanded number of brackets from three to six, top rate increased to 6.7%; sales tax increased from 6% to 6.35% and base broadened; corporate surcharge of 20% on businesses with AGI over \$100 million	More than \$1.8 billion
2015	
Top income tax rate increased to 6.99%	\$900 million

Source: "State of Connecticut Comprehensive Annual Financial Report for Fiscal Year Ended June 30, 2010," Office of the State Comptroller, Jan. 28, 2011, p. 4; "FY 2018–FY 2019 Biennium Economic Report of the Governor," Connecticut Office of Policy and Management, Feb. 8, 2017, p. 98; "State of Connecticut Comprehensive Annual Financial Report, Fiscal Year Ended June 30, 2011," Office of the State Comptroller, Feb. 28, 2012, pp. 4–5; "State of Connecticut Comprehensive Annual Financial Report, Fiscal Year Ended June 30, 2016," p. 28; Keith Phaneuf, "A Legacy of Debt: Whether Taxing or Cutting, CT Faces Painful, Contentious Fiscal Future," Connecticut Mirror, Feb. 1, 2017

Connecticut's fiscal situation is the most striking. The state raised billions in new revenues through a series of significant tax increases in 2009, 2011, and 2015 (Figure 9). Prior to the Great Recession, the state income tax had two brackets and a top rate of 5%. In January 2009, the state added a third bracket and a new top rate, 6.5%, applying to incomes of \$500,000 for single filers and \$1 million for joint filers. But Connecticut still faced budget deficits of \$3 billion in FY12 and FY13. In response, as of January 2011, the system was revised into a five-bracket structure, with the highest rate topping out at 6.7% on incomes of \$250,000 for single filers and \$500,000 for

**FIGURE 10.**

### Connecticut Budget Reserve Fund, FY2007–16



Source: "Fiscal Accountability Report Fiscal Years 2017–2020," Connecticut Office of Policy and Management, Nov. 15, 2016, p. 11

joint filers. This was coupled with an increase in the sales tax from 6% to 6.35% and a 20% surcharge on corporations with incomes of \$100 million or more and a tax liability of more than \$250. State deficits continued to mount. In response to a projected \$1.1 billion shortfall for FY16, the 6.7% rate was raised to 6.9% as of January 2015, and another (seventh) bracket was imposed at 6.99%, applied to incomes of \$500,000 for single filers and \$1 million for joint filers.

Regardless of mounting taxes, Connecticut has experienced deficits in each of the last three fiscal years.<sup>31</sup> Addressing its recurring deficits has required drastic reductions in the state's rainy-day or budget reserve fund (Figure 10). Connecticut closed FY17 with \$213 million in reserves, down from \$519 million in FY14.<sup>32</sup> What credit rating agencies have called Connecticut's "minimal reserve levels" leave the state little fiscal flexibility to address future challenges.<sup>33</sup>

Connecticut lawmakers are currently locked in a dispute over how to close a \$3.5 billion shortfall over the next two fiscal years.<sup>34</sup> While Republicans and Democrats have yet to agree on many questions, there has been little serious debate over enacting further tax increases on high earners. In the view of the state revenue department, "You can't go back to that well again. . . . The idea that there is yet another significant amount, in terms of long-term stability, to get out of that portion of the population is just not true."<sup>35</sup>

These fiscal struggles have been accompanied by—and, in some ways, have intensified—growing concerns about the state's economy. Connecticut has ranked as one of the four slowest-growing states in four of the last seven years.<sup>36</sup> It has lost population in each of the last three years.<sup>37</sup> General Electric and Aetna, in January 2016 and June 2017, respectively, announced that they would be relocating their corporate headquarters from Connecticut.

**FIGURE 11.**

### Connecticut, New Jersey, Pennsylvania, Massachusetts, and the U.S. Since the Great Recession

	CT	NJ	PA	MA	US
Average Annual Change in GDP, 2010–16	1.7%	2.7%	3.8%	4.0%	3.7%
Total Change in GDP, 2009–16	12.8%	20.5%	26.3%	31.7%	28.9%
Average Annual Change in Personal Income, 2010–16	2.4%	3.3%	3.5%	4.1%	4.1%
Total Change in Personal Income, 2009–16 (nominal\$)	18.0%	25.2%	27.2%	32.4%	32.6%
June 2017 Private-Sector Jobs	1,460,400	3,507,900	5,239,100	3,157,900	124,051,000
Pre-Recession Peak, Private-Sector Jobs	1,458,200	3,441,800	5,064,900	2,895,000	116,042,000
Pre-Recession Peak Month, Private-Sector Jobs	Mar-08	Feb-08	Jan-08	Apr-08	Jan-08
Recession-era Trough, Private-Sector Jobs	1,346,500	3,193,800	4,797,900	2,753,300	107,257,000
Trough Month, Private-Sector Jobs	Feb-10	Feb-10	Feb-10	Oct-09	Feb-10
Private Sector Job Recovery Month (passed pre-recession peak)	Jun-17	Feb-16	May-14	Jan-13	Mar-14
Private Sector Job Increase Since Trough #	113,900	314,100	441,200	404,600	16,794,000
Private Sector Job Increase Since Trough %	8.5%	9.8%	9.2%	14.7%	15.7%
Private Sector Job Increase Over Pre-Recession Peak	2,200	66,100	174,200	262,900	8,009,000
Private Sector Job Increase Over Pre-Recession Peak %	0.2%	1.9%	3.4%	9.1%	6.9%

Source: Bureau of Labor Statistics, State and Area Employment, Hours, and Earnings; Bureau of Economic Analysis, "SA1 Personal Income Summary: Personal Income, Population, Per Capita Personal Income" and "Gross Domestic Product (GDP) by State (Millions of Current Dollars)"

In both cases, concerns about the state's fiscal and economic outlook were a major factor.<sup>38</sup> As **Figure 11** shows, the Connecticut economy has recently been trailing the national economy and those of its nearest competitors (including New Jersey) with respect to jobs, personal income, and GDP. Only very recently (June 2017) did Connecticut's private-sector employment figures return to prerecession levels.

## New Jersey's Big Government Fiscal Model Under Strain

New Jersey faced a budget stalemate over its spending plan for the current fiscal year, but officials reached a resolution within days after the conclusion of FY17.<sup>39</sup> New Jersey experienced massive deficits during the depths of the recession, reaching as high as \$10.7 billion, or 36% of the FY11 budget.<sup>40</sup> In recent years, though, its budget has been more stable than Connecticut's.

This is striking, given that, unlike Connecticut, New Jersey has not resorted to major tax increases to keep revenues in line with expenditures. Aside from a recent increase in the gas tax to fund transportation programs, taxes have generally remained stable and, in some cases, have gone down. A temporary "millionaire's tax" (10.75% on incomes above \$1 million, 10.25% on income over 500,000, and 8% on income over \$400,000) actually was allowed to expire in 2010, and, after a recent cut, New Jersey's sales tax is now 6.875%, set to reach 6.625% in January 2018.<sup>41</sup> The property tax cap "2.0," which went into effect in FY12, has held the average residential tax bill to a 1.9% annual increase during its first five years (2012–16), compared with 3.8% during the preceding five years (2007–11).<sup>42</sup> Coming out of the Great Recession, New Jersey has experienced much healthier economic growth rates (output, personal income, jobs) than has Connecticut (**Figure 11**).

Nevertheless, Garden State finances are still deeply troubled. New Jersey's budget is balanced on a cash basis but faces a massive structural deficit, mainly because of its pension obligations. One small state pension program, the Judges Retirement System, is projected to deplete its trust fund in 2022, with others to follow in subsequent years.<sup>43</sup> The current plan is for the state to gradually increase contributions to reach 100% of the actuarially required amount by 2023—\$6.2 billion—up from the current fiscal year's \$2.5 billion.<sup>44</sup> But, as Moody's recently explained, even under optimistic assumptions of economic growth and investment return, this funding plan would produce a \$3.6 billion deficit in 2023, "equivalent to

34% of sales taxes and 22% of gross income taxes, making it unlikely a sufficient tax increase would be politically feasible."<sup>45</sup> And, as has been detailed by the Pension and Health Benefit Study Commission, even if funding pensions via cuts to state programs were desirable, it would not be a legally viable course to pursue, since almost 90% of state revenues are already dedicated to a specific—in some cases, constitutionally mandated—purpose.<sup>46</sup>

## Conclusion: Five Questions About New Jersey's Future

New Jersey and Connecticut entered the Great Recession faced with structural fiscal challenges. Since then, Connecticut has pursued a more consistently "big government" approach to budgeting than has New Jersey, implementing policies that were, in fact, favored by Democrats in the New Jersey state legislature and other groups that view New Jersey's challenges as mainly revenue-related. The results are in, and they provide a striking lesson. Connecticut's willingness to raise taxes has probably kept its bond rating above New Jersey's, but it is still one of the lowest-rated states. Tough choices lie ahead for New Jersey. To provide the public with an honest explanation of what needs to be done, state officials should provide clear answers to the following questions:

**What effect will the resolution of New Jersey's fiscal crisis have on property taxes?** Though concern about excessive property taxes remains high in New Jersey, much of the public fails to grasp the connection between that issue and the crisis in the state's finances. One of the most controversial debates during Connecticut's recent budget season centered on a proposal by Governor Dannel Malloy's administration to shift \$407 million in annual teacher pension costs (one-third of the bill) onto localities. The proposal was vigorously opposed by affluent towns but also the state teachers' union, over fear that rising pension costs would reduce funds for salaries and jobs.<sup>47</sup>

Though much of the administration's rhetoric targeted the unfairness of state funds being used to subsidize teacher benefits in wealthy school districts, others raised concerns about how Hartford and other distressed urban areas could be expected to shoulder their teachers' retirement benefit costs.<sup>48</sup> The entire episode recalled a failed attempt by officials in New Jersey in the early 1990s to shift some of the state's pension costs onto localities.<sup>49</sup> If state officials revisit this proposal, they are likely to face the same political opposition that assembled two decades

ago in New Jersey and this year in Connecticut. At the same time, it is implausible to think that New Jersey localities will be wholly unaffected by any serious plan to resolve the state's fiscal challenges. The sums are too large, and state and local finances are too intertwined. It is incumbent on state officials to be forthright about this reality. Many irresponsible decisions have been made by officials at the state level. But reining in local property taxes will have to require increased accountability for local officials.

**Is New Jersey state government capable of responsibly managing a defined benefit pension system?** New Jersey's and Connecticut's pension mismanagement stretches back many decades and should raise serious doubts about whether either state can *ever* be trusted to responsibly manage a defined benefit retirement system.

Defenders of New Jersey's defined benefit systems argue that, *if one leaves aside the underfunding*, the state retirement systems are quite affordable.<sup>50</sup> But while it is true that the "normal" cost—equivalent to 401(k) employer share—is a small portion of the required contribution (Figure 5), the underfunding is the point. Any honest assessment of a retirement benefit system's affordability must take into account that system's inherent risks and the management capacity of its employer sponsor.

Decades of underfunding the SERS left Connecticut facing unsustainable cost trends. As discussed above, the "solution" to that problem enacted earlier this year entailed, essentially, underfunding the system yet again: putting less in up-front and pushing more costs onto the next generation of taxpayers. If New Jersey officials do not want to reduce pension or health benefits to ensure funding for existing promises, they will almost certainly have to implement a similar refinancing strategy in order to keep the payment schedule on a reasonable<sup>51</sup> footing. They will, as Connecticut officials just did, create a more expensive system and compound intergenerational unfairness. The structure of defined benefit systems will always lend itself to manipulation when politicians find it convenient.

**In light of its deep pension underfunding challenges, what can New Jersey afford in terms of health benefits?**

Though ordinarily eclipsed by the debate over pension reform, health benefits for active and retired workers also continue to grow at a rate above revenues. In Connecticut, the cost of retiree health care exceeds the cost of active employees' health care.<sup>52</sup> As both the New Jersey Pension and Health Benefit Study Commission and Fund for New Jersey have pointed out, simply bringing health-care programs into alignment with private-sector norms—policy that's arguably important to enact for

reasons of taxpayer equity alone—would raise billions in savings that could then be rededicated to shoring up the pension systems.<sup>53</sup>

**How should fiscal volatility be managed?** New Jersey's system of government finance seems likely to become more volatile in the near term. Levels of political support for instituting a millionaire's tax are strong. High earners derive proportionately larger shares of their income from investments. In 2014, the most recent for which data are available, the top 1% of New Jersey income tax filers derived 12.6% of their income from interest and dividends and capital gains, as opposed to 6.4% for all filers.<sup>54</sup> Though taxed at the same rate as ordinary income in both states, income from investments fluctuates more than ordinary wages and salaries do. Thus, shifting more of the tax burden to high earners will lead to greater revenue volatility for New Jersey's budget. In a 2014 analysis that characterized revenues derived from a proposed millionaire's tax as "highly volatile and subject to significant annual change," the Office of Legislative Services notes that income tax revenue from filers with income in excess of \$1 million increased 25% in 2007 and then fell by 25% the subsequent year.<sup>55</sup>

Volatility from capital gains has been an abiding concern among Connecticut officials, as well.<sup>56</sup> On the spending side, volatility could be increased by proposals to reduce the state pension funds' reliance on certain "alternative" investment advisors because of their high fees.<sup>57</sup> The Center for Retirement Research at Boston College recently published a study finding that certain classes of alternative investments, such as hedge funds, *reduce* volatility in public pension portfolios.<sup>58</sup> New Jersey officials should lay out specific steps that they plan to take to mitigate the fiscal volatility that looms, such as by strengthening its reserve policy. Like Connecticut's, New Jersey's reserve levels are very low, relative to other states and to other eras in the state's own history.<sup>59</sup> However, devoting more funds to replenish the rainy-day fund will leave that much less for services or to pay off debt. In the public sector, it is critical to manage volatility because residents rely on the government to continue to provide services in good times as well as bad.

**What effect will resolving New Jersey's fiscal crisis have on the middle class?**

If New Jersey officials do not plan to secure funding for pensions through comprehensive benefits reform, they will have to raise taxes on the middle class to pay for pensions. This should be explained forthrightly. Property and sales taxes collectively take in far more than the income tax in New Jersey and Connecticut (Figure 8). The millionaire's tax touted by many New Jersey Democrats is projected to bring in about \$600 million, according to the New Jersey Office of Leg-

islative Services,<sup>60</sup> a sum far short of the billions that the state needs to adequately fund its pensions. Throughout Connecticut's recent series of tax hikes—which have raised *billions* in annual revenues (Figure 9)—officials found that they could not simply rely on taxing the 1% alone. They had to raise the sales tax rate, reduce or eliminate many exemptions, and raise income taxes on *all* single filers making more than \$50,000 and joint filers making more than \$100,000.<sup>61</sup> Any government revenue system seeks to minimize distortions in the economy, which ordinarily means, first, a certain balance among its various revenue sources; and second, an avoidance of drastic changes.

New Jersey's fiscal needs are urgent. Trying to close New Jersey's multibillion-dollar structural deficit through taxes alone would run a great risk of distorting and weakening economic activity precisely at a time when the state fiscal outlook cannot tolerate Connecticut levels of growth. It will not be possible to stabilize New Jersey's budget through taxes on the 1% alone and still maintain a balanced revenue system. Fully funding current levels of employee benefits by raising income taxes on millionaires, according to the New Jersey Pension and Health Benefit Study Commission, would mean an average increase of over \$200,000 in the annual tax bill of affected filers, a change that is sure to have enormous unintended consequences in the unlikely event that it is implemented.<sup>62</sup>

In New Jersey, many state officials and candidates for

office believe that the state's fiscal struggles can be alleviated through higher taxes and healthy economic growth rates. That is precisely the combination that Connecticut has *not* seen over the last several years. Up to a point, it is understandable, and certainly inevitable, that Connecticut and New Jersey are high-cost states. When governments raise taxes not to enhance services but to pay for the costs of the past, this not only weakens their advantage relative to low-tax jurisdictions but also to high-tax jurisdictions with a reputation for a high quality of life. If New Jersey had only to fund its employees normal retirement costs, it would have billions more to spend on any number of core priorities. Structural problems manifest themselves with greatest clarity during the good times. Fiscal strain during times of growth is a sure sign that a government is poorly prepared for the next recession.

## Endnotes

- <sup>1</sup> Calculated from U.S. Census Bureau, "Commuting (Journey to Work)."
- <sup>2</sup> Author calculation based on U.S. Census Bureau, "2011–2015 American Community Survey 5-Year Estimates."
- <sup>3</sup> See discussions in "The State Role in Local Government Financial Distress," Pew Charitable Trusts, July 2013, pp. 36–38, and Stephen Eide, "Connecticut's Broken Cities: Laying the Conditions for Growth in Poor Urban Communities," Yankee Institute for Public Policy, Jan. 2017, pp. 11–12.
- <sup>4</sup> "DCA Announces Designee to Oversee Atlantic City's Financial Recovery," Nov. 14, 2016, New Jersey Department of Community Affairs.
- <sup>5</sup> "City of Hartford Retains Greenberg Traurig, LLP as Restructuring Counsel," Office of the Mayor, Hartford, CT, July 6, 2017.
- <sup>6</sup> "The State Pension Funding Gap: 2015," Pew Charitable Trusts, Apr. 2017; see also Joshua D. Rauh, "Hidden Debt, Hidden Deficits: 2017 Edition," Hoover Institution, May 2017.
- <sup>7</sup> "The Report of the Benefits Review Task Force to Acting Governor Richard J. Codey," Office of the Governor of New Jersey, Dec. 1, 2005; "Public Employee Pension and Health Benefits in New Jersey," NJPRO Foundation, May 2011; J. Scott Moody and Wendy P. Warcholik, "Born Broke: Our Pension Debt Problem," Yankee Institute for Public Policy, Aug. 2014; "Truth & Consequence: Status Report of the New Jersey Pension and Health Benefit Study Commission," New Jersey Pension and Health Benefit Study Commission, Sept. 25, 2014; Jean-Pierre Aubry and Alicia H. Munnell, "Final Report on Connecticut's State Employees Retirement System and Teachers' Retirement System," Center for Retirement Research at Boston College, Nov. 2015; Mike Lilley, "Pensions, Politics, and the New Jersey Education Association," American Enterprise Institute, Oct. 2016; Tyler C. Stearns, "The Failed System: Understanding New Jersey's Pension Crisis and Suggesting Practical Solutions," *Seton Hall Legislative Journal* 40, no. 2 (2016): 353–82; and Keith Phaneuf, "A Legacy of Debt: Connecticut Standing on Its Own Fiscal Cliff," Connecticut Mirror, Jan. 30, 2017.
- <sup>8</sup> "SEC Charges State of New Jersey for Fraudulent Municipal Bond Offerings," U.S. Securities and Exchange Commission, Aug. 19, 2010.
- <sup>9</sup> The ARC consists of actuaries' estimate of the "normal cost," the annual amount necessary to fund that year's retirement benefits (such as pension and retiree health) earned by current employees, and the annual amount necessary to amortize the unfunded benefits owed to current and retired workers.
- <sup>10</sup> "New Issue: \$2,276,578,270.75 State of Connecticut Taxable General Obligation Bonds," Office of the Connecticut State Treasurer, Apr. 16, 2008, p. I-8.
- <sup>11</sup> "Advisory: Pension Obligation Bonds," Government Finance Officers Association, Jan. 2015. The money raised by the bonds is invested through the pension fund, in hopes that the rate of return on investment will exceed the interest rate owed to lenders over the life of the issuance. If it does not, the government must still pay all the debt service on the bonds as well as any additional contributions into the pension system resulting from investments underperforming expectations.
- <sup>12</sup> "The Report of the Benefits Review Task Force to Acting Governor Richard J. Codey," Office of the Governor of New Jersey, Dec. 1, 2005.
- <sup>13</sup> "Gov. Malloy and State Employee Unions Reach Agreement on Pensions That Will Support the Employee Retirement System While Strengthening the State's Financial Obligations," Office of Governor Dannel P. Malloy, Dec. 9, 2016; "Gov. Malloy & Lt. Gov. Wyman Statements on Legislative Approval of Pension Agreement," Office of Governor Dannel P. Malloy, Feb. 1, 2017.
- <sup>14</sup> For useful summaries of both states' recent rounds of pension benefit reform, see Center for Retirement Research at Boston College, New Jersey Pension Plans, Feb. 2013; and Center for Retirement Research at Boston College, Connecticut Pension Plans, Feb. 2013.
- <sup>15</sup> For a useful overview of recent cuts to government services in Connecticut, see Keith M. Phaneuf, "A Legacy of Debt: Squeeze on State's Priorities Only Getting Tighter," Connecticut Mirror, Jan. 31, 2017.
- <sup>16</sup> Nationwide, about 70% of state and local government workers qualify for some form of retiree health care, compared with about 14% of workers in private industry. Bureau of Labor Statistics, "National Compensation Survey: Employee Benefits in the United States," Bulletin 2785, Mar. 2016: Health-Related Benefits: Access, Private Industry Workers, p. 349 and table 42; "Health-Related Benefits: Access, State and Local Government Workers," p. 538. The Kaiser Family Foundation estimates that only 24% of all large U.S. employers (200-plus workers) that offer health coverage to active workers also offer it to retirees, down from 66% in 1988. However, 72% of large state and local employers offer health coverage to current and retired employees. See "2016 Employer Health Benefits Survey," Sept. 14, 2016, exhibits 11.1 and 11.2.
- <sup>17</sup> "State of Connecticut Comprehensive Annual Financial Report, Fiscal Year Ended June 30, 2016," Office of the State Comptroller, Dec. 30, 2016, p. 105; and "The State of New Jersey Comprehensive Annual Financial Report, Fiscal Year Ended June 30, 2016," Department of the Treasury and Office of Management and Budget, Mar. 15, 2017, p. 134.
- <sup>18</sup> "The State of New Jersey Comprehensive Annual Financial Report, Fiscal Year Ended June 30, 2016," p. 134; and "State of Connecticut Comprehensive Annual Financial Report, Fiscal Year Ended June 30, 2016," p. 105.
- <sup>19</sup> See discussion in Daniel DiSalvo and Stephen Eide, "The OPEB Off-Ramp: How to Phase Out State and Local Governments' Retiree Health Care Costs," Manhattan Institute for Policy Research, Mar. 2016.
- <sup>20</sup> John Bury, "Not Feeling the Squeeze," [burypensions.wordpress.com](http://burypensions.wordpress.com), Oct. 18, 2016.
- <sup>21</sup> "Supplemental Report on Health Benefits," New Jersey Pension and Health Benefit Study Commission, Feb. 11, 2016, exhibit 1.
- <sup>22</sup> "The Governor's FY 2018 Budget: Budget Summary," Office of Governor Chris Christie, Feb. 28, 2017, pp. 11–12, 48.
- <sup>23</sup> "New Jersey: Why the Garden State Is Under Scrutiny," Nuveen Asset Management, Dec. 2016.
- <sup>24</sup> "Fiscal Accountability Report FY17–FY20," Connecticut Office of Fiscal Analysis, Nov. 15, 2016. See table 5.3 and discussion on p. 13. The Connecticut Office of Fiscal Analysis includes entitlement spending in its definition of "fixed costs"; see "Fiscal Accountability Report Fiscal Years 2017–2020," Connecticut Office of Policy and Management, Nov. 15, 2016, pp. 54, 27.
- <sup>25</sup> "State-Local Tax Burden Rankings FY 2012," Tax Foundation, 2016. The Tax Foundation ranking is based on 2012 data, that is, before Connecticut's most recent tax increase had gone into effect.
- <sup>26</sup> "Fiscal Year 2015–2016 Annual Report," State of Connecticut Department of Revenue Services, p. 44; and Joseph Cordes, "The Connecticut Personal Income Tax," draft for tax panel discussion, Nov. 17, 2015, p. 4 (published in "Connecticut Tax Panel, Volume 2: Statement of Final Recommendations Accompanied by Staff Study Papers on the Economic and Policy Framework and Connecticut State Taxes," pp. 332–33).

- <sup>27</sup> Cordes, "The Connecticut Personal Income Tax," pp. 332–33.
- <sup>28</sup> "July 3, 2010—Governor Christie Reaches Bipartisan Consensus to Provide Hard Cap," Office of Governor Chris Christie, July 3, 2010.
- <sup>29</sup> "Moody's Places Illinois' GO and Related Ratings Under Review for Possible Downgrade," Moody's Investors Service, July 5, 2017.
- <sup>30</sup> "A Credit View of Illinois' Past and Future," Breckinridge Capital Advisors, June 2017.
- <sup>31</sup> "Fiscal Accountability Report Fiscal Years 2017–2020," Connecticut Office of Policy and Management, Nov. 15, 2016, p. 54; "FY17 General Fund Budget Projection," Connecticut Office of Fiscal Analysis, June 26, 2017.
- <sup>32</sup> "Fiscal Accountability Report Fiscal Years 2017–2020," Connecticut Office of Policy and Management, Nov. 15, 2016, p. 54; "Comptroller's Letter Dated September 29, 2017 Reporting on Fiscal Year 2017 Year-end," Office of the State Comptroller, Sept. 29, 2017.
- <sup>33</sup> "Moody's Assigns A1 to \$300M CT GO Bonds 2017 Series C; Outlook Stable," Moody's Investors Service, June 21, 2017.
- <sup>34</sup> Kyle Constable, "Despite Unsolved Debt, CT Must Observe Sales Tax Holiday," Connecticut Mirror, Aug. 11, 2017.
- <sup>35</sup> Joseph De Avila, "Connecticut, Nation's Wealthiest State, May Be Tapped Out on Taxing the Rich," *Wall Street Journal*, May 19, 2017.
- <sup>36</sup> Author calculation based on data from Bureau of Economic Analysis, "Gross Domestic Product (GDP) by State (Millions of Current Dollars)."
- <sup>37</sup> U.S. Census Bureau, National Population Totals Tables: 2010–2016.
- <sup>38</sup> Christopher Keating, "GE, Aetna, Travelers Criticize State Tax Increases," *Hartford Courant*, June 2, 2015; Keith Phaneuf, "A Legacy of Debt: When Fiscal Reality Meets Political Spin," Connecticut Mirror, Feb. 3, 2017. A recent estimate by the Yankee Institute, a Hartford-based policy center, calculated that Connecticut stood to lose \$3.4 million in income taxes from the loss of GE's top five executives alone, a sum larger than the budget for the governor's office in FY17. Marc E. Fitch, "Loss of Top Aetna Executives Could Cost Connecticut \$3 Million in Tax Revenue," Yankee Institute for Public Policy, July 13, 2017.
- <sup>39</sup> "Governor Christie Signs 8th and Final Balanced Budget," Office of Governor Chris Christie, July 4, 2017.
- <sup>40</sup> "Fiscal 2011 Budget in Brief," New Jersey Office of Management and Budget, Mar. 16, 2010, pp. 7, 18.
- <sup>41</sup> "The Governor's FY 2018 Budget: Budget Summary," Office of Governor Chris Christie, Feb. 28, 2017, p. 3.
- <sup>42</sup> Calculated from the New Jersey Department of the Treasury, Division of Taxation, Average Residential Tax Bill.
- <sup>43</sup> "IDA response to OLS Questions, Analysis of the New Jersey Budget Fiscal Year 2017–2018," Office of Legislative Services, p. 25.
- <sup>44</sup> *Ibid.*, attachment 1.
- <sup>45</sup> "Uncertain Revenue Growth, Rising Pension Contributions Compound Budget Risks to New Jersey," Moody's Investor Service, May 25, 2017.
- <sup>46</sup> "A Roadmap to Resolution: Report of the New Jersey Pension and Health Benefit Study Commission," New Jersey Pension and Health Benefit Study Commission, Feb. 24, 2015, p. 8.
- <sup>47</sup> Keith Phaneuf, "Advocates for Teachers, Towns Say Voters Oppose Pension Cost Shift," Connecticut Mirror, Apr. 18, 2017.
- <sup>48</sup> Keith Phaneuf, "Malloy Plan Hands Poorest Municipalities a Life Preserver and an Anchor," Connecticut Mirror, Apr. 10, 2017; and Phaneuf, "S&P Worried About Proposed Cost Shift onto CT Towns," Connecticut Mirror, Feb. 16, 2017.
- <sup>49</sup> Deborah Yaffe, *Other People's Children* (New Jersey: Rivergate Books, 2007), chap. 7.
- <sup>50</sup> Stephen Herzenberg, "New Jersey Has Modest Public Pension Benefits," New Jersey Policy Perspective, Dec. 2014.
- <sup>51</sup> Phil Murphy, "Keeping Our Promises and Putting Our State's Finances Back On Track."
- <sup>52</sup> Marc E. Fitch, "State Retiree Healthcare Costs Now Exceed Healthcare Costs for Current Employees," Yankee Institute for Public Policy, Apr. 5, 2017.
- <sup>53</sup> "A Roadmap to Resolution: Report of the New Jersey Pension and Health Benefit Study Commission," New Jersey Pension and Health Benefit Study Commission, Feb. 24, 2015; "Supplemental Report on Health Benefits," New Jersey Pension and Health Benefit Study Commission, Feb. 11, 2016; "New Jersey's Prosperity Depends on Immediate Fiscal Reforms," Fund for New Jersey, June 2017, p. 7. The Fund for New Jersey recommends health benefit reductions for retired workers only. The New Jersey Pension and Health Benefit Study Commission says that reforming active employees' health benefits programs is equally critical.
- <sup>54</sup> "Statistics of Income: 2014 Income Tax Returns," New Jersey Department of the Treasury, Office of Revenue and Economic Analysis, Autumn 2016, table I.5, p. 8.
- <sup>55</sup> "Legislative Fiscal Estimate Assembly, No. 3485 State of New Jersey 216th Legislature," New Jersey Office of Legislative Services, July 3, 2014.
- <sup>56</sup> "Fiscal Accountability Report Fiscal Years 2017–2020," Connecticut Office of Policy and Management, Nov. 15, 2016, p. 22.
- <sup>57</sup> In 2016, state government spent \$377.5 million (1.5% of "alternative" assets under management) on fees and expense for fund managers in the "Alternative Investment Program." "2016 Annual Report New Jersey State Investment Council for Fiscal and Calendar Year 2016," Office of the New Jersey State Investment Council, Jan. 25, 2017, p. 28.
- <sup>58</sup> Jean-Pierre Aubry, Anqi Chen, and Alicia H. Munnell, "A First Look at Alternative Investments and Public Pensions," Center for Retirement Research at Boston College, July 2017.
- <sup>59</sup> Office of Legislative Services, "Analysis of the New Jersey Budget: Tax and Revenue Outlook FY 2017–2018," Apr. 2017, p. 16.
- <sup>60</sup> "Legislative Fiscal Estimate Assembly, No. 3485 State of New Jersey 216th Legislature," New Jersey Office of Legislative Services, July 3, 2014.
- <sup>61</sup> "State of Connecticut Comprehensive Annual Financial Report, Fiscal Year Ended June 30, 2016," Office of the State Comptroller, Dec. 30, 2016, p. 155.
- <sup>62</sup> "A Roadmap to Resolution: Report of the New Jersey Pension and Health Benefit Study Commission," New Jersey Pension and Health Benefit Study Commission, Feb. 24, 2015, pp. 8–9.

## ABSTRACT

New Jersey's 2017 election will result in the first change in gubernatorial leadership since the Great Recession. But the next governor will not be starting out with a blank slate. Many issues that have raged over the past decade, especially taxes and retirement benefits, are unresolved. And when state officials take office in January 2018, they will have to walk a tightrope between expanding government services—what many voters favor—and curtailing runaway costs. Campaign promises are certain to collide with fiscal reality.

Whatever course Trenton takes, it can learn a lesson from its peer states. Connecticut, in particular, has a similar social and demographic profile, and it faces similar challenges: severe pension underfunding, a high tax burden, and politically powerful government unions. Unlike New Jersey, however, Connecticut has taken a more consistently “big government” approach to fiscal policy. The state enacted three major tax increases since 2009—yet its pension system remains deeply underfunded, its budget deficits are unabated, and its economy has posted one of the worst track records of any state in recent years.

In New Jersey, many state officials and candidates for office believe that the state's fiscal struggles can be alleviated through higher taxes and healthy economic growth rates. That is precisely the combination that Connecticut has not seen over the last several years. For those who think that New Jersey's budgetary challenges are rooted in inadequate levels of taxation, Connecticut provides a cautionary tale.



# THE GARDEN STATE

---

## INITIATIVE

---